

**SAN ANTONIO DOWNTOWN PUBLIC IMPROVEMENT DISTRICT
SERVICE AND ASSESSMENT PLAN FOR FISCAL YEARS 2025 - 2033**

I. INTRODUCTION

This Service and Assessment Plan (the "Plan") is prepared in conformance with the Public Improvement District Assessment Act, Texas Local Government Code, Ann. Sec. 372.001, et seq., as amended (the "Act"). The Plan is for 10 years, commencing October 1, 2023, and will continue to be updated annually as required in the above-referenced legislation.

II. BOUNDARIES

The map in **Exhibit A** denotes the boundaries of the San Antonio Downtown Public Improvement District (the "District").

III. IMPROVEMENTS AND/OR SUPPLEMENTAL SERVICES PLAN

The Plan's objective is to support property owners and businesses within the District by enhancing the experience of downtown area residents, employees, and visitors (local and out of town). This support will meet the needs of pedestrians and accommodate multi-modal transit options where they are in effect. The District accomplishes these objectives by supplementing existing City of San Antonio (the "City") services to ensure a cleaner, safer, friendlier, and more vibrant and active overall environment. The Plan anticipates that the City will continue to provide at least its current level of services throughout the District. The District may contract for some services while hiring its own employees for others.

The District is managed by the Centro Public Improvement District, a 501(c)(4) non-profit Texas corporation (the "Corporation"), pursuant to a contract with the City of San Antonio entitled Contract for Improvements and/or Services in the San Antonio Public Improvement District in the Downtown Area (the "Management Agreement"). The Board of Directors (the "Board") will meet at least twice annually, may meet more frequently to ensure the performance of its duties, and will follow Robert's Rules of Order as well as its Articles of Incorporation and by-laws in conducting its affairs. The Board is constituted by its formal action taken at the organizational meeting held on June 29, 1999. The President and CEO of Centro San Antonio Partnership, which provides management services to the Corporation, shall serve as the Corporation's President and CEO, and serve on the Board as an ex-officio, non-voting member. The regularly scheduled Board meetings will be held in San Antonio at the Centro San Antonio Office, 110 Broadway Street, Suite 230, or as otherwise notified. Key Board meetings for FY2025 will be held on or about the Second Quarter of FY2025 and the Fourth Quarter of FY2025.

The Plan includes reimbursements for direct costs associated with delivering supplemental core services for the downtown experience, including maintenance, beautification and landscaping, hospitality and safety services. The Corporation will contribute toward homeless outreach services through a financial contribution to Corazon San Antonio. Additionally, the Corporation may provide programs and other services such as marketing and promotion of the District, community events and programs, economic development activities, project management, planning and research initiatives, and a Capital Improvements Program (CIP) that consists of small capital projects and other special projects of short duration. The plan also includes reimbursement of costs for the management of the District. Initiatives to be included in the FY2025 plan are more specifically described in the following pages. All budget amounts are rounded to the nearest thousand.

YEAR ONE PLAN (October 1, 2024 – September 30, 2025) (See Table 1)

CORE SERVICES – DOWNTOWN EXPERIENCE

The Corporation has budgeted **\$4,887,000** to provide the services detailed below and will deliver said services through a renewed contract with Block-by-Block or other subcontractor partners for maintenance, safety services, hospitality ambassador services, as well as beautification and landscaping services, and homeless outreach services. Descriptions of each of these programs are listed as follows. All field operations personnel ("Ambassadors"), including the employees of third-party contractors, as noted above, will wear a uniform design while on duty that distinctly identifies them as working for and providing services within the District.

The budget for services is allocated as follows:

Core Clean and Safe, including Landscaping	\$4,887,000
Marketing, Planning & Management	\$2,040,000

CORE CLEAN AND SAFE, INCLUDING LANDSCAPING

The Corporation has entered into agreements with subcontractors to provide the following custodial services in the District during FY2025 (see Exhibit A for service area). The Corporation will retain supervisory authority over subcontracted personnel and an Operations Director to assure that services are performed in accordance with the Management Agreement and all applicable laws. Maintenance to be performed within the District will include cleaning services, sidewalk pan and broom, supplementary garbage removal, pressure washing services, graffiti abatement, and bird abatement. All duties and timing of work listed below may be adjusted based on factors outside the control of the Corporation, including but not limited to weather, holidays, special events, social unrest, construction, government action, and pandemics that affect or disrupt standard work schedules or allocation of duties.

Clean Services: In normal conditions, services include removal of graffiti, picking up trash, removal of overflowing trash bags, cleaning curb lines with an ATLV street vacuum sweeper, sidewalk pressure-washing, and pan and broom services to clean and remove trash, cigarette butts, and basic litter from the sidewalks, in addition to wiping down handrails and trash receptacles with a mild soap and water mixture throughout the District.

1. **Sidewalk Maintenance:** Ambassador crews circulate throughout the District, inspecting and sweeping sidewalks to remove litter. Sidewalk maintenance personnel are equipped with brooms, dustpans, rolling trash bins, and two-way communication devices and will wear body cameras and serve as complainants to facilitate conflict resolution and make reasonable efforts to ensure an enjoyable, safe environment and perform various clean activities.

The proposed budget hours will ensure high cleanliness with the management of Ambassador personnel levels. The plan is for the Ambassador crews to:

- a. Inspect sidewalks within the District's public right-of-way for needed maintenance and report to the District Operations Center.
 - b. Coordinate with the Centro PID Operations Director to request that City crews provide needed maintenance to identified areas through the City's designated representative.
 - c. Sweep sidewalks within the District's public rights-of-way, removing litter and placing in appropriate trash receptacles.
 - d. Inspect sidewalks within the District public rights-of-way and remove weeds, graffiti tags, and gum spots from sidewalks. Duties may be adjusted when weather, construction, or special events interrupt standard work schedules. This service may also be accomplished utilizing volunteer service labor or adult probation labor services.
 - e. Request that the District Operations Center communicate and engage City crews to address other maintenance issues not covered under Ambassador services.
 - f. One sidewalk/curb line vacuum machine will circulate throughout the District, vacuuming sidewalks and curb lines to supplement the City sidewalk-cleaning schedule.
 - g. The Corporation will only empty existing trash and recycling receptacles in the public right-of-way that are over half-full or overflowing. If either condition is present, the trash receptacle is emptied and re-bagged, and the entire bag is placed in the receptacle for pick-up by City and/or District crews. The Corporation estimates removing approximately **6,000** receptacle bags monthly.
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2. **Pressure Washing:** The proposed budget reflects a plan to provide sidewalk-washing services an average of **650 hours per week** in selected areas in public rights-of-way throughout the District. Power washing is a public health and safety issue that is a governmental function that is performed by a governmental body. The City (a governmental body) has contracted Centro to perform the governmental function of power washing to address a public health and safety function. Therefore, the Corporation may operate equipment overnight. The Corporation and sub-contractor shall maintain a schedule of locations and frequency of service for those locations. All District areas will be inspected for sidewalk washing and scheduling. Care will be taken to avoid impeding vehicular and pedestrian traffic resulting from power-washing equipment during peak weekday traffic hours. Power washing equipment will recapture at least 20% of the water used and dispose of it according to the City ordinance.

3. **Graffiti Abatement:** Inspect for and remove graffiti from public areas in the District (including street furniture, benches, drinking fountains, fountains, street planters, trash receptacles, recycling receptacles, other public streetscape improvements, pedestrian lighting, signage, and signal cabinets, kiosks, and other related improvements in public areas) and coordinate with the City's graffiti removal program. The District will attempt to remove graffiti within 24 hours of discovery. Graffiti includes paint, handbills, and stickers but does not include scratched or etched surfaces. Graffiti will not be removed from the IKE Kiosks per IKE management.
 - a. The Ambassador crews will provide graffiti abatement of small tags, stickers, handbills, and posters from painted and metal surfaces on an ongoing basis as they perform litter pick-up.
 - b. The District will report the graffiti and coordinate with the designated City representative to determine how and by what means the graffiti can be abated.
 - c. The District will also report graffiti on private and public leased and/or vacant property to be addressed pursuant to the City graffiti ordinance.
4. **Bird Abatement:** The FY2025 budget reflects plans to continue the Corporation's "Bird Abatement Program." Since its inception, the program has been successful in reducing the number of bird droppings on many of the District's sidewalks. Grackle and other bird deterrent and relocation tactics will continue to be utilized.
5. The Corporation or designated subcontractor shall maintain all District vehicles in excellent condition and safely handle the day-to-day operation of all vehicles, including fueling and arranging for a mechanical and safety inspection of each vehicle annually and before the vehicle is placed in service. Third-party certified vehicle inspections shall be conducted before any vehicle is placed in service by the Corporation or subcontractor of the Corporation and annually for mechanical and safety compliance and all other applicable rules, safety standards, regulations, and laws.

BEAUTIFICATION & LANDSCAPING: The Corporation has entered into an agreement with a sub-contractor to provide the following services in the District during FY2025 (see Exhibit B for coverage areas). The Corporation will maintain supervisory authority over subcontracted personnel and a Director of Operations to ensure services are performed per the Management Agreement and all applicable laws. The timing of work listed below may be adjusted based on factors outside the control of the Corporation, including but not limited to weather, holidays, special events, social unrest, government action, construction, and pandemics that affect or disrupt standard work schedules.

1. **Beautification & Landscaping Services** – Install and maintain approved supplemental landscaping and planters in the District as follows:

- a. This Plan assumes that all supplemental landscaping and planters installed in the District will be done with the City's Historic Design and Review Commission (HDRC) approval.
- b. The planters are on light poles, stair rails, and large pots and clusters throughout the District boundary.
- c. In FY2020, 200 earth planters were added to the PID, and the complement of 240 was redistributed throughout the PID.
- d. In FY2025, the Corporation will continue to refine the placement of the earth planters and pot clusters throughout the District to provide a higher-quality aesthetic experience.
- e. The service will include installation, planting, and annual maintenance (watering, fertilizing, pruning, wound treating, and disease control).
- f. The light-pole planters and stair rail planters may be replanted a minimum of three times during the year. The plants in the sidewalk earth planters and clusters may also be replanted a minimum of three times during the year.
- g. A crew will circulate throughout the District and any additional contract areas to maintain these improvements daily or as required. When maintaining these improvements, care will be taken to avoid impeding vehicular and pedestrian traffic.
 - i. The Corporation may install supplemental plant materials and may water in planters and planting beds in other City parks, along the Riverwalk, or in the public right-of-way if sufficient budget funds are available and the City approves the work.
- h. The Corporation will advise the City's designated representative in a timely manner of the need for capital improvements, replacements, repairs, and/or relocations of City landscaping/streetscape improvements or other City property in the District.

HOSPITALITY AMBASSADOR SERVICES: The Corporation has entered into an agreement with a sub-contractor to provide the following services within the District during FY2025 (see Exhibit A for coverage area). The Corporation will retain supervisory authority over subcontracted personnel and a Director of Operations to assure Public Service Representative services are performed in accordance with subcontracts, the Management Agreement, and all applicable laws. All duties and timing of work listed below may be adjusted based on factors outside the control of the Corporation, including but not limited to weather, holidays, special events, social unrest, government action, construction, and pandemics that affect or disrupt standard work schedules or allocation of duties.

1. **Hospitality Ambassadors (Public Service Representatives: "PSR")** are trained to provide information and directions, render assistance, and observe and report undesirable conditions.
 - a. The Corporation and/or its designated sub-contractor will maintain records and certifications and conduct a specially developed program for PSRs consisting of both classroom and in-field training in such subject areas such as personal conduct, CPR and First Aid certification for supervisors and team leads, public relations, downtown directions (attractions, bus/trolley stops, bus route/schedule information), effective communications, history, and use of equipment. The Corporation requests that the City, through various departments, continue to collaborate and assist in the training of PSR (San Antonio Police Department Foot & Bicycle Patrol, SAPD Park Police, San Antonio Fire Department, EMS, COSA City Attorney's office, etc.) and VIA Metropolitan Transit.

2. PSRs will be equipped with two-way communication capability and body cameras to facilitate conflict resolution and make reasonable efforts to ensure an enjoyable, safe environment.
 - b. The Corporation has purchased two-way radios for all PSRs to carry and use while on duty in the District. PSRs will contact the District Operations Center and other District and City service providers through the operations center.
 - c. PSRs will circulate throughout the District in assigned sub-areas shown in Exhibit D based on schedules maintained by the Corporation and sub-contractor.
 - d. PSRs will provide services within the District Friday through Tuesday (various shifts) (excluding seasonal adjustments, special events, or holidays when expanded or reduced hours may apply).
 - e. The Corporation will work strategically with the City's designated representative within public law enforcement (foot and bicycle patrols, police cruisers, park police, etc.) within the District.

SAFETY PROGRAMS: The Corporation has two existing programs to enhance the pedestrian experience.

1. **Quality of Life Ambassadors** will be specifically trained in skills and knowledge of applicable laws and ordinances to provide a visible presence to improve the experience in the District, provide hospitality and information to the general public, conduct wellness checks, make referrals to homeless service providers, attempt to dissuade uncivil behaviors observe, report crimes to the police, and provide safety escorts. They will record contacts, activities, and observations on a daily activity report. Quality of Life Ambassadors will wear body cameras, serve as complainants to facilitate conflict resolution and make reasonable efforts to ensure an enjoyable, safe environment.
2. **Safety Administrators** will support the Quality of Life Ambassadors by responding to acute or persistent quality of life violations by de-escalating, dissuading, or reporting crimes to the police for enforcement.
 - a. Safety Administrators will have previous law enforcement work experience and will undergo a 24-hour certified crisis intervention training (CIT)
 - b. Safety Administrators will attend Bike Patrol and Park Police shift briefings once per week.
 - c. Safety Administrators will utilize a Kubota to quickly respond to teammates' calls and transport individuals seeking services to resource centers.
 - d. Quality of Life Ambassadors and Safety Administrators will not be or function as deputized law enforcement officers. They will work in close coordination with public law enforcement agencies and private security officers within and surrounding the District to report observed incidences of anti-social behavior.

DISTRICT OPERATIONS CENTER: The Corporation has direct expenses associated with management oversight of District operations and office space for District operations as further defined in the Plan and will provide the following operational services: An operations center for the District's administrative and management personnel and its subcontractor's employees and equipment will be provided, as necessary. The Operations Center is currently located at 219 E. Travis in the District. Space is utilized to coordinate the delivery of "Maintenance," Landscaping / Streetscaping," "Hospitality," and "Safety" Services. The Operations Center includes equipment and supplies storage space, a briefing center/workroom, a shared breakroom, lockers, and access to restrooms.

1. A PID Director of Operations oversees and monitors the District's daily operations and supervises and monitors subcontractor services and programs.

MARKETING, PLANNING & MANAGEMENT

Marketing, Promotion, and Placemaking: The Corporation incurs expenses for ongoing marketing, promotions, and placemaking related to the District, the Corporation's brand, and the Downtown area. The marketing and communication activities to support the District, the Corporation's core services, the Corporation's brand, and the Downtown area will be managed by staff with additional support from designated design and communication partners. This includes establishing performance measures associated with developing and executing strategic campaigns and promotions utilizing recognized measurement tools.

Descriptions of these services are as follows:

1. Strategic development and implementation of traditional and digital marketing content and campaigns for web, print, and social media platforms, and rich engagement and partnership with local influencers and media.
2. Production and marketing of placemaking activations and efforts to drive interaction and awareness for the District, the Corporation's brand, and the Downtown area, highlighting cultural experiences, local businesses, arts, and the Corporation's core services.
3. Creating narrative-driven content and experience to promote awareness and attraction to residents, stakeholders, and visitors, reinforcing Downtown's beautiful, welcoming, playful, and prosperous spirit.
4. Strategic activation and innovation of underutilized spaces and parks celebrating people and places while reinforcing connectivity, collaboration, small business, arts, and culture.

PROJECT MANAGEMENT, PLANNING, AND RESEARCH: The Corporation utilizes staff resources and licensed software to provide strategic support, project management oversight, and research support for the following key initiatives (See Special Projects Section). With the City's focus on implementing the SA Tomorrow Comprehensive Plan and the launch of the related Regional Center and Community Plans, the Corporation recognizes the need for sufficient

personnel and licensed tools to support these key planning initiatives. Additionally, areas within and adjacent to the District will see significant public and private sector investment, which will require coordination with property owners, businesses, and service providers.

MANAGEMENT/ADMINISTRATION: The Corporation has entered into a management agreement with Centro Partnership, DBA Centro San Antonio, a 501(c) (3) non-profit Texas Corporation, to allow for additional services and activities outside the Corporation's budgetary constraints, contract parameters, or district boundaries. Centro San Antonio provides the following management and administrative services related to the operations of the District as defined by the Management Agreement:

1. Provide executive support to oversee and monitor the District's services and programs and ensure that adequate controls are in place for District operations and the District's financial management.
2. Provide administrative support staff to perform key clerical, accounting and bookkeeping, human resources, and legal functions.
3. Provide reports to the City concerning operations of the District as required by the Management Agreement.
4. Recruit, hire, pay, and supervise the Corporation's workforce to furnish the services and programs defined in the Plan and enter contracts with subcontractors, as the Corporation deems appropriate, to provide District services and programs as defined in the Plan.
5. Monitor said subcontractors' performance and ensure adequate controls are in place related to the delivery of said services and programs.
6. Provide office space for the District's administrative and management personnel, as necessary.
 - a. The Corporation currently occupies office space and shares office services with Centro San Antonio at 110 Broadway Street, Suite 230 in San Antonio.
7. Maintain consistent communication with the City's designated representative and staff at other City departments concerning issues that may impact the District.
8. Participate in private or public meetings concerning operations and activities related to the District.
9. Abide by the process defined in the Management Agreement for selecting subcontractors. The Corporation may continue utilizing existing contractors' services to provide the services and programs described in the Plan.
10. Assist the City by providing information about District improvements and/or supplemental services related to potential downtown development proposals and projects.
11. Function as an Information Center for all matters relating to the operation of the District.
12. Provide a recommended and updated *Service and Assessment Plan* to the City of San Antonio's designated representative annually and quarterly reports on District activities.

OTHER EXPENDITURES (Non-Core)

The Corporation has budgeted **\$665,000** to provide other services detailed below:

CAPITAL PROJECTS: The Corporation has budgeted **\$23,000** for capital projects planned during the year, including but not limited to:

1. Leasehold improvements to correct the conditions of offices
2. Capital equipment for the District's administrative and management personnel

SPECIAL PROJECTS: The Corporation has budgeted **\$542,000** for Special Projects planned during the year, including but not limited to:

1. Advocacy initiatives and programs, Long-term Planning, Safety, and Housing Districts
2. Houston Street and Travis Park Holiday Lighting, Community Activations and Programming
3. Strategic Communication Campaigns, Strategic Framework Plan, Mobility and Parking Initiatives.
4. Art Everywhere Initiative
5. Security Camera Network Program

PROGRAM RESERVE: Projects that the Program Reserve Fund could fund would require the approval of the Corporation's Board of Directors not to exceed **\$100,000**.

OTHER SERVICES: The Corporation may, at some time during FY2025, provide additional services and/or participate in additional programs not currently contemplated but that could benefit properties located within the District. Said other services would be subject to the approval of the Corporation's Board of Directors.

OTHER DISTRICT REVENUE:

Outside of the private assessments collected by the City and used to reimburse the Corporation for the cost of services defined in this Service and Assessment Plan, the District receives revenue from other sources:

1. Public assessment from the City of San Antonio as required by State statute as the municipality that established the District in the amount of **\$614,000**. An additional amount for CPS is contributed in the amount of **\$66,000**.
2. The Corporation shall provide additional power washing for FY2025.
 - a. Per an inter-local agreement between the City and VIA Metropolitan Transit ("VIA"), VIA provides funds annually to the District for services on behalf of VIA. These funds,

totaling **\$294,000**, are directed to power washing 85 - 100 bus stops within the District. The number of bus stops varies based on construction.

3. Funds from the City per an agreement the City has with the management company for the Majestic and Empire Theatres and the General Land Office (Estimated to be **\$52,000** for FY2025).

Table 1 – FY2025 Budget

PROJECTED BEGINNING BALANCE	1,233,000
REVENUES	
Private Assessments	5,780,000
City Assessment	614,000
CPS Assessment	66,000
VIA by Interlocutory Agreement	294,000
Interest on Deposits	100,000
Voluntary Contributions	52,000
TOTAL REVENUES	6,906,000
CORE SERVICE EXPENDITURES	
Core Clean & Safe + Landscaping	4,887,000
Marketing, Planning & Management	2,040,000
CORE SERVICE TOTAL	6,927,000
OTHER EXPENDITURES	
Special Projects	542,000
Program Reserve	100,000
Capital Projects	23,000
TOTAL OTHER	665,000
NET CHANGE IN RESERVE	(686,000)
PROJECTED ENDING BALANCE	547,000

FISCAL FORECAST FOR YEARS TWO TO FIVE (Oct. 1, 2025 – Sept. 30, 2029)

This fiscal forecast assumes that the Corporation, at a minimum, will continue to provide the programs and services as defined in this FY25 Service and Assessment Plan. The projections are based on the assumptions noted below. A new budget will be established each year based on the assessment rate, assessed valuation, assessment collections, and services to be delivered. The remaining fund balance from each year will be carried forward as the beginning balance in the following year. (See **Table 2 on next page**)

The Corporation may provide additional services and/or programs other than those described above when desired and directed by the Board of Directors and agreed to by the City.

Table 2: Projected Budget (FY2026 – FY2029)

	FY2026	FY2027	FY2028	FY2029
PROJECTED BEGINNING BALANCE	547,000	241,000	68,000	32,000
REVENUES				
Assessments (Private)	5,925,000	6,073,000	6,225,000	6,381,000
Assessments (City & CPS)	700,000	721,000	743,000	765,000
VIA by Interlocutory Agreement	294,000	294,000	294,000	294,000
Interest on Deposits	100,000	100,000	100,000	100,000
Voluntary Contributions	52,000	53,000	53,000	54,000
TOTAL REVENUE	7,071,000	7,241,000	7,415,000	7,594,000
CORE SERVICE EXPENDITURES				
Core Clean & Safe + Landscaping	4,911,000	4,936,000	4,960,000	4,985,000
Marketing, Planning, Contingency & Mgmt.	2,050,000	2,060,000	2,071,000	2,081,000
CORE SERVICE TOTAL	6,961,000	6,996,000	7,031,000	7,066,000
OTHER EXPENDITURES				
Special Projects	293,000	295,000	296,000	298,000
Program Reserve	100,000	100,000	100,000	100,000
Capital Projects	23,000	23,000	24,000	24,000
TOTAL OTHER	416,000	418,000	420,000	422,000
NET CHANGE IN RESERVE	(306,000)	(173,000)	(36,000)	102,000
PROJECTED ENDING BALANCE	241,000	68,000	32,000	134,000

Revenue Forecast: Projects annual revenue increases of two and one-half percent per year in Public and Private Assessments.

Expense Forecast: Expenses for all categories are projected to increase by three percent in Years 2 through 5. Capital and Special Projects will be budgeted so that the total annual budget for all Services maintains a PID fund balance to cover at least 90 days of core clean and safe service operations. Should the Security Camera Network program be implemented in FY25, we seek an exemption from the 90-day PID fund balance requirement to ensure proper allocation of resources.

Description of FY2025 Assessment Calculation:

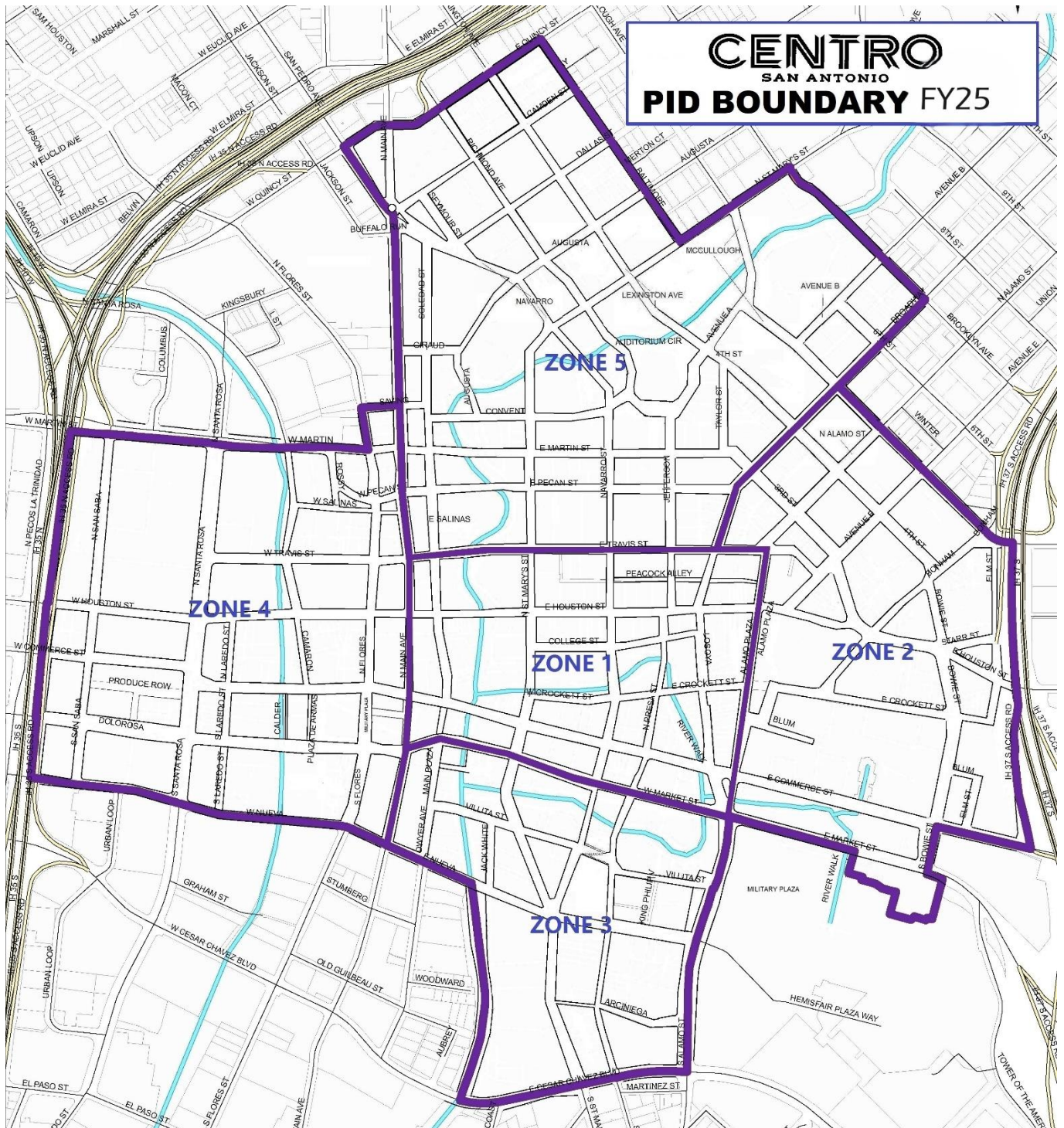
The assessment year will be concurrent with the City's Tax Year, January 1 through December 31. An assessment rate for the Fiscal Year 2025 at \$0.15 per \$100.00 value of commercial real property in the Downtown Public Improvement District, \$0.09 per \$100.00 value of residential condominiums that do not have a homestead exemption, and .045 per \$100.00 value of residential condominiums that have a homestead exemption, estimated in FY25 to be **\$5,744,682**. The assessment levy on private properties is expected to grow approximately 2.5% annually thereafter through FY2034.

Each commercial property in the District is to be assessed based on the valuation of the property as determined by the Bexar Appraisal District, while each residential property in the District is to be assessed based on the valuation of the property as determined by the San Antonio Independent School District and as certified by the City of San Antonio Tax Assessor/Collector. Notice of the levy of assessment is to be given as provided in Section 372.001 in the Act. The Assessment Levy Statement will be sent to each property owner in the District. The assessment levy will be due and payable when property taxes are due and payable to the City of San Antonio Treasury. Penalty and interest will accrue on delinquent accounts in accordance with the ad valorem penalty and interest schedules of the City of San Antonio. Payments become delinquent as of February 1 after the assessment is levied. Interest on any delinquent installment shall be added to each subsequent installment until all delinquent installments are paid.

The total 2023 taxable value of property in the District is **\$3,932,046,000**. These totals include values certified by the Bexar Appraisal District on July 20, 2024, and an estimate of value loss for properties under protest.

The valuations on which the Budget is based in this plan for the remaining years of the current District's authorization are estimated to be sufficient to provide the improvements and/or services as described above in this Plan.

EXHIBIT A: FY2025 PID MAP



B: FY2025 Landscaping Service Map

The Corporation may adjust service areas other than those described below when desired and directed by the Board of Directors and agreed to by the City.

